



ZAA-017/2025

August 8, 2025

Subject: Submit the consolidated financial statements of the Company and its subsidiaries for the second quarter and the six-month period ended June 30, 2025, and clarification for the operating results for the period.

Attention: President, The Stock Exchange of Thailand

ZALEKTA Public Company Limited ("ZAA") would like to submit the consolidated financial statements of the Company and its subsidiaries for the second quarter and the six-month period ended June 30, 2025, which was audited by the authorized auditor of PricewaterhouseCooper ABAS Co., Ltd. and approved by the Board of Directors Meeting No.4/2025 held on August 8, 2025, and would like to inform the operating results for the second quarter and the six-month period of the year 2025 of the Company and its subsidiaries (collectively referred to as the "Company") as follows;

1. Significant event and development for the second quarter of the year 2025

- The Stock Exchange of Thailand (SET) posted CB (Caution - Business) signs to ZAA effective from February 24, 2025 as the Company contains equity of ordinary shares less than 50% of paid-up share capital. As at December 31, 2024, the Company contains equity 46% of ordinary shares according to the consolidated financial statements. As at June 30, 2025, the Company still contains equity 43% of ordinary shares according to the consolidated financial statements.
- On May 19, 2025, the Extraordinary General Meeting of Shareholders No. 1/2025 resolved to approve the change in par value of ZAA's shares by reversing share split from an original par value of THB 0.50 per share to a par value of THB 1.00 per share. This results in a decrease in the number of ZAA's registered shares by 656,558,588 shares, from the original number of 1,313,117,176 shares with a par value of THB 0.50 per share to the number of 656,558,588 shares with a par value of THB 1.00 per share, and a decrease in the number of ZAA's paid-up shares by 650,059,588 shares, from the original number of 1,300,119,176 shares with a par value of THB 0.50 per share to the number of 650,059,588 shares with a par value of THB 1.00 per share. ZAA registered and amended Memorandum of Association on the change in par value with the Department of Business Development, Ministry of Commerce, on May 20, 2025. In addition, the meeting also approves the reduction of ZAA's registered share capital and paid-up share capital par value, from the original par value of



THB 1.00 per share to THB 0.50 per share, to compensate for the accumulated losses of ZAA in the amount of THB 325,029,794, with the number of ordinary registered shares and paid-up shares of ZAA remaining the same at 656,558,588 shares and 650,059,588 shares, respectively. ZAA registered and amended Memorandum of Association on the reduction in the registered share capital and paid-up share capital with the Department of Business Development, Ministry of Commerce, on July 22, 2025.

- ZAA has successfully rectified the distribution of its minor shareholders (Free Float) in accordance with the requirements set by the Stock Exchange of Thailand. Based on the information as of the book closing date for compiling the list of shareholders on May 26, 2025, ZAA had 1,912 minor shareholders totalling 197,980,258 shares, collectively holding 15.23% of ZAA's paid-up shares (excluding common shareholders holding less than one trading unit). The Stock Exchange of Thailand has removed CF sign (Caution - CF) since May 29, 2025.

2. Operating results for the second quarter ended June 30, 2025

2.1 Summary of the operating results for the second quarter ended June 30, 2025.

(Thousand Baht)	Q2' 2025	Q2' 2024	+/(-)	+/(-)%
Revenues	21,534	28,156	(6,622)	(23.5%)
Cost of Services	(14,802)	(24,691)	9,889	40.1%
Gross Profit	6,732	3,465	3,267	94.3%
Other Income	419	4,482	(4,063)	(90.7%)
Gain from Selling Assets	-	104	(104)	(100.0%)
Selling Expenses and Distribution Costs	(2,197)	(1,962)	(235)	(12.0%)
Administrative Expenses	(14,647)	(21,135)	6,488	30.7%
Reversal of (Expected Credit Loss)	-	700	(700)	(100.0%)
Loss from Changes in Fair Value of Financial Assets				
at Fair Value through Profit or Loss	-	(2,500)	2,500	100.0%
Finance Costs	(275)	(164)	(111)	(67.7%)
Share of Profit (Loss) of Associates and Joint Venture				
Accounted for Using the Equity Method	(953)	(353)	(600)	(170.0%)
Income Tax Income (Expense)	(3,210)	339	(3,549)	(1,046.9%)
Profit (Loss) for the Period	(14,131)	(17,024)	2,893	17.0%
Basic Earnings (Loss) per Share (Baht)	(0.0192)	(0.0253)	0.0061	24.1%



2.2 Clarification for the Company's operating results for the second quarter ended June 30, 2025.

Revenues

Total revenue for the second quarter of 2025, compared to the same quarter of the previous year, decreased from THB 28.2 million to THB 21.5 million, a decrease of THB 6.6 million or 23.5%. This decrease was primarily due to a THB 16.8 million decrease in revenue from the films production and film rights distribution business due to the company's business restructuring. Meanwhile, revenue from the e-commerce and event management services increased by THB 10.5 million due to the recognition of revenue from ticket sales and related services for high-value new events in the current period, including Cocktail 77 Ever Tour, EDC Thailand 2025, EDC Thailand 2026 – Early bird tickets, and S2O Songkran Music Festival 2025.

Cost of Services

Cost of services for the second quarter of 2025, compared to the same quarter of the previous year, decreased from THB 24.7 million to THB 14.8 million, or a decrease of THB 9.9 million, or 40.1%. This was due to the cost of production and distribution of film rights of the films production and film rights distribution business decreasing by THB 18.8 million, following decreased revenue due to the Company's business restructuring. Meanwhile, the cost of services of the e-commerce and event management services business increased by THB 8.9 million, following increased revenue from the aforementioned businesses.

Gross Profit

Gross profit for the second quarter of 2025, compared to the same quarter of the previous year, increased from THB 3.5 million to THB 6.7 million, or an increase of THB 3.3 million, representing 94.3%. This was largely due to the restructuring of the business, which began recognizing results from the e-commerce and event management businesses as the Company's main businesses in the current period, while in the previous year, it continued to recognize results from the films production and film rights distribution business as its main business.

Other Income

Other income for the second quarter of 2025, compared to the previous year, decreased from THB 4.5 million to THB 0.4 million, or a decrease of THB 4.1 million, mainly due to a decrease in foreign exchange gains of a subsidiary and the reversal of the provision for unpaid trade payables from the previous year, which did not occur in the current year.



Administrative Expenses

Administrative expenses for the second quarter of 2025, compared to the previous year, decreased from THB 21.1 million to THB 14.6 million, or a decrease of THB 6.5 million, or 30.7%, mainly due to a decrease in employee expenses of the films production and film rights distribution business resulting from the Company's business restructuring, together with a decrease in legal consulting fees.

Loss from Changes in Fair Value of Financial Assets at Fair Value through Profit or Loss

The loss from changes in fair value of financial assets at fair value through profit and loss for the second quarter of 2024 amounting to THB 2.5 million was caused by the recording of a provision for investment in films production due to uncertainty regarding the fair value of such investment, with no further such provision being recorded in the current period.

Income Tax

The Company's income tax for the second quarter of 2025 increased by THB 3.5 million compared to the previous year, primarily due to the reversal of deferred tax assets from temporary differences on film rights in the previous year and the decrease in deferred tax liabilities from amortization of intangible assets from the Company's business acquisition.

Profit (Loss) for the Period

The Company's net loss for the second quarter of 2025, compared to the previous year, decreased from THB 17.0 million to THB 14.1 million, or a decrease of THB 2.9 million, as a result of the main reasons mentioned above.



3. Operating results for the six-month period ended June 30, 2025

3.1 Summary of the operating results for the six-month period ended June 30, 2025.

(Thousand Baht)	6M' 2025	6M' 2024	+/(-)	+/(-)%
Revenues	53,702	57,338	(3,636)	(6.3%)
Cost of Services	(28,415)	(34,127)	5,712	16.7%
Gross Profit	25,287	23,211	2,076	8.9%
Other Income	882	6,287	(5,405)	(86.0%)
Gain from Selling Assets	1,040	104	936	900.0%
Selling Expenses and Distribution Costs	(6,946)	(7,259)	313	4.3%
Administrative Expenses	(29,281)	(38,008)	8,727	23.0%
Reversal of (Expected Credit Loss)	-	400	(400)	(100.0%)
Loss from Changes in Fair Value of Financial Assets				
at Fair Value through Profit or Loss	-	(2,500)	2,500	100.0%
Finance Costs	(584)	(228)	(356)	(156.1%)
Share of Profit (Loss) of Associates and Joint Venture				
Accounted for Using the Equity Method	(4,623)	2,785	(7,408)	(266.0%)
Income Tax Income (Expense)	(2,872)	546	(3,418)	(626.0%)
Profit (Loss) for the Period	(17,097)	(14,662)	(2,435)	(16.6%)
Basic Earnings (Loss) per Share (Baht)	(0.0326)	(0.0217)	(0.0109)	(50.2%)

3.2 Clarification for the Company's operating results for the six-month period ended June 30, 2025.

Revenues

Total revenue for the six-month period of 2025, compared to the same period of the last year, decreased from THB 57.3 million to THB 53.7 million, a decrease of THB 3.6 million or 6.3%. This decrease was primarily due to a THB 45.1 million decrease in revenue from the films production and film rights distribution business due to the company's business restructuring. Meanwhile, revenue from the e-commerce and event management services increased by THB 42.5 million due to the recognition of revenue from ticket sales and related services for high-value new events in the current period, including Cocktail 77 Ever Tour, EDC Thailand 2025, EDC Thailand 2026 – Early bird tickets, and S2O Songkran Music Festival 2025.

Cost of Services

Cost of services for the six-month period of 2025, compared to the same period of the previous year, decreased from THB 34.1 million to THB 28.4 million, or a decrease of THB 5.7 million, or 16.7%. This was due to the cost of production and distribution of film rights of the films production and film rights



distribution business decreasing by THB 28.2 million, following decreased revenue due to the Company's business restructuring. Meanwhile, the cost of services of the e-commerce and event management services business increased by THB 22.5 million, following increased revenue from the aforementioned businesses.

Gross Profit

Gross profit for the six-month period of 2025, compared to the same period of the last year, increased from THB 23.2 million to THB 25.3 million, or an increase of THB 2.1 million, representing 8.9%. This was largely due to the restructuring of the business, which began recognizing results from the e-commerce and event management businesses as the Company's main businesses in the current period, while in the previous year, it continued to recognize results from the films production and film rights distribution business as its main business.

Other Income

Other income for the six-month period of 2025, compared to the previous year, decreased from THB 6.3 million to THB 0.9 million, or a decrease of THB 5.4 million, mainly due to a decrease in foreign exchange gains of a subsidiary and the reversal of the provision for unpaid trade payables from the previous year, which did not occur in the current year.

Gain from Selling Assets

Gain from selling assets for the six-month period of 2025, compared to the previous year, increased from THB 0.1 million to THB 1.0 million, or an increase of THB 0.9 million, mostly from the gain from the sale of investments in associates in Cambodia.

Administrative Expenses

Administrative expenses for the six-month period of 2025, compared to the last year, decreased from THB 38.0 million to THB 29.3 million, or a decrease of THB 8.7 million, or 23.0%, mainly due to a decrease in employee expenses of the films production and film rights distribution business resulting from the Company's business restructuring, together with a decrease in legal consulting fees.

Loss from Changes in Fair Value of Financial Assets at Fair Value through Profit or Loss

The loss from changes in fair value of financial assets at fair value through profit and loss for the six-month period of 2024 amounting to THB 2.5 million was caused by the recording of a provision for investment in films production due to uncertainty regarding the fair value of such investment, with no further such provision being recorded in the current period.



Share of Profit (Loss) of Associates and Joint Venture Accounted for Using the Equity Method

Share of profit (loss) from investments in associates and joint ventures accounted for using the equity method for the six-month period of 2025, compared to the previous year, decreased from a share of profit of THB 2.8 million to a share of loss of THB 4.6 million, or a decrease of THB 7.4 million, mainly due to the recognition of a share of loss from an associate that recognized a share of loss from a joint venture due to the performance after the screening of the film not being as expected. In addition, in the current period, the baht appreciated against the US dollar, resulting in an unrealized loss from the translation of foreign currency trade receivables at the end of the period of the said associate.

Income Tax

The Company's income tax for the six-month period of 2025 increased by THB 3.4 million compared to the previous year, primarily due to the reversal of deferred tax assets from temporary differences on film rights in the previous year and the decrease in deferred tax liabilities from amortization of intangible assets from the Company's business acquisition.

Profit (Loss) for the Period

The Company's net loss for the six-month period of 2025, compared to the previous year, increased from THB 14.7 million to THB 17.1 million, or an increase of THB 2.4 million, as a result of the main reasons mentioned above.

4. Analysis of the Company's financial position and cash flow

4.1 Summary of the statement of financial position as at June 30, 2025.

(Thousand Baht)	June 30, 2025	December 31, 2024	+/(-)	+/(-) %
Assets				
Cash and Cash Equivalents	172,892	182,484	(9,592)	(5.3%)
Trade and Other Current Receivables	7,724	25,054	(17,330)	(69.1%)
Other Current Assets	22,470	21,507	963	4.5%
Investment in Associates and Joint Arrangements, net	23,386	34,020	(10,634)	(31.3%)
Right-of-use assets	11,054	12,207	(1,153)	(9.4%)
Goodwill, net	49,312	49,312	-	-
Other Intangible Assets, net	4,942	5,217	(275)	(5.3%)
Other Non-Current Assets	8,989	8,744	245	2.8%
Total Assets	300,769	338,545	(37,776)	(11.2%)



4.1 Summary of the statement of financial position as at June 30, 2025. (Continued)

(Thousand Baht)	June 30, 2025	December 31, 2024	+/(-)	+/(-) %
Liabilities				
Trade and Other Current Payables	9,795	30,552	(20,757)	(67.9%)
Other Current Liabilities	6,609	5,411	1,198	22.1%
Lease Liabilities	9,497	10,522	(1,025)	(9.7%)
Other Non-Current Liabilities	1,962	1,751	211	12.1%
Total Liabilities	27,863	48,236	(20,373)	(42.2%)
Equity				
Equity attributable to Owner of the Company	267,828	289,299	(21,471)	(7.4%)
Non-Controlling Interests	5,078	1,010	4,068	402.8%
Total Equity	272,906	290,309	(17,403)	(6.0%)
Total Liabilities and Equity	300,769	338,545	(37,776)	(11.2%)

Assets

As of June 30, 2025, the Company had total assets of THB 300.8 million, a decrease of THB 37.8 million, or 11.2% from December 31, 2024 mainly due to: -

- Cash and cash equivalents decreased by THB 9.6 million or 5.3%, mainly due to cash used in operations.
- Trade and other current receivables decreased by THB 17.3 million, or 69.1%, mainly due to the receipt of payments from trade receivables of the event management service business, approximately THB 16.3 million, which are due in the current period.
- Investments in associates and joint arrangements, net decreased by THB 10.6 million, or 31.3%, mainly due to the sale of investments in associates in Cambodia and the recognition of share of profit (loss) for the period.

Liabilities

As of June 30, 2025, the Company had total liabilities of THB 27.9 million, a decrease of THB 20.4 million, or 42.2% from December 31, 2024. This decrease was primarily due to a decrease in trade and other current payables of THB 20.8 million, mainly resulting from (1) the payment of trade payables of the event management service business that were due in the current year of approximately THB 8.1 million, (2) the recording of the advance payment from the sale of investments in an associate in Cambodia of approximately THB 6.5 million due to the completion of the transfer of ownership registration in the current year, and (3) the payment of trade payables of the films production and film rights distribution business of approximately THB 4 million.



Equity

As of June 30, 2025, the Company had total equity of THB 272.9 million, a decrease of THB 17.4 million, or 6.0% from December 31, 2024. This was mainly due to the recognition of operating results for the period. In addition, non-controlling interests increased by THB 4.1 million, in line with the improved performance of a subsidiary.

4.2 Summary of the statement of cash flows for the six-month period ended June 30, 2025.

(Thousand Baht)	Consolidated Financial Information	Separate Financial Information
Net cash flows from / (used in) operating activities	(5,426)	(17,588)
Net cash flows from / (used in) investing activities	(1,731)	(50,089)
Net cash flows from / (used in) financing activities	(2,435)	(379)
Net increase / (decrease) in cash and cash equivalents	(9,592)	(68,056)
Cash and cash equivalents at the beginning of period	182,484	165,467
Cash and cash equivalents at the end of period	172,892	97,411

As of June 30, 2025, the Company had cash and cash equivalents of THB 172.9 million, a decrease of THB 9.6 million from December 31, 2024, and ZAA had cash and cash equivalents of THB 97.4 million, a decrease of THB 68.1 million from December 31, 2024. Details of cash flows in each activity are as follows: -

Consolidated Financial Information

- The Company had a loss before income tax of THB 14.2 million and after adjusting the loss by non-cash and related cash items, the Company had net cash flow used in operating activities of THB 5.4 million in the current period.
- The Company had cash flow used in investing activities of THB 1.7 million, mostly used to purchase equipment for providing event services of a subsidiary company.
- The Company had cash flow used in financing activities of THB 2.4 million was mainly due to the repayment of short-term loan from director of subsidiary and the repayment of principal under the lease agreement.

Separate Financial Information

- ZAA had a loss before income tax of THB 14.4 million and after adjusting the loss by non-cash and related cash items, ZAA had net cash flow used in operating activities of THB 17.6 million in the current period.



- ZAA had cash flow used in investing activities of THB 50.1 million, mostly used to the repayment of short-term loans to a subsidiary.
- ZAA had cash flow used in investing activities of THB 50.1 million, mostly cash outflows for short-term loans to a subsidiary for financial management purposes.
- ZAA had cash flow used in financing activities of THB 0.4 million is the repayment of principal under the lease agreement.

Please be informed accordingly.

Yours sincerely,

(Mr.Thawan Petchlawlian)

Chief Financial Officer