No. SICT 015/2026

13 August 2026

Subject: Management Discussion and Analysis for Quarter 2/2026

Attn: Governors and President Market for Alternative Investment (mai)

Business, Economic and Industry Overview Impacting Operations

Business Overview

Silicon Craft Technology Public Company Limited (SICT) researches, develops, designs, and distributes integrated circuits (ICs) that serve as key components in RFID (Radio Frequency Identification) systems, a technology used for identifying and gathering information about registered objects or animals via radio frequency. SICT also provides Application-Specific IC solutions tailored to customer needs across specialized industries. All technology is developed in-house, with SICT retaining full IP ownership of its products.

SICT operates as a fabless business, outsourcing manufacturing, assembly, and quality testing to external partners while closely controlling production quality throughout the process, in line with the Company's design and quality requirements, before distribution under the "SIC" trademark. SICT's product portfolio is currently categorized into four main groups:

1. Animal Identification

Electronic identification tags are RFID-based devices used to track livestock and companion animal data, including breed, feeding records, and vaccination history, offering long-range communication, high quality, and full compliance with international standards

2. Immobilizer

Immobilizers are RFID-based devices designed to enhance vehicle security by preventing engine ignition when unauthorized or counterfeit keys are used. The Company's products are compatible with approximately 99% of vehicle models

3. Industrial IoT

RFID microchip technology in this group is applied across a wide range of industrial processes, including access control systems, smart toys, waste management solutions, and factory automation systems related to automated material handling, warehousing, and logistics.

4. NFC & Other

NFC microchips are designed for use with modern smartphones and can be applied to smart labeling solutions for anti-counterfeiting purposes, as well as sensor-based applications such as detecting water contaminants and measuring glucose levels, hormones, and viruses

Competitive Environment

The design and R&D of RFID microchips represent the upstream segment of the semiconductor industry, an area characterized by several major global players. SICT is a key participant in the Passive RFID microchip market for HF (High Frequency) and LF (Low Frequency) bands, serving B2B customers worldwide, including equipment manufacturers and distributors. This position is underpinned by over 20 years of expertise in analog mixed-signal design and the capability to customize products to specific market requirements.

Globally, SICT's animal identification microchips are certified to ICAR (International Committee for Animal Recording) standards, positioning the Company among the top three distributors in this product category. SICT also holds patents granted in multiple countries to protect its proprietary technology, and its other product groups are certified under relevant ISO/IEC international standards. SICT currently exports to customers in more than 40 countries. The Company's broad export base also exposes it to rising cross-border shipping costs. Geopolitical tensions involving the US, Israel, and Iran have disrupted energy transportation and major shipping routes, raising freight rates globally.

In addition to the shipping cost pressures noted above, the global semiconductor industry faces future challenges from rising raw material costs and tighter supply-side conditions, partly driven by surging demand for AI-related chips. Manufacturers have increasingly reallocated capacity toward advanced chips and data center applications, with early signs that capacity for analog mixed-signal products is being deprioritized as a result. Separately, in July 2026, the US implemented Section 301 tariffs of 10.0 – 12.5% on more than 60 major trading partners, in response to their failure to effectively enforce prohibitions on imports produced with forced labor, affecting several countries that supply key raw materials and components to the semiconductor industry. These factors have intensified competition across the industry, spanning raw material costs, access to manufacturing capacity, and supply chain management capabilities.

As a fabless designer relying primarily on external foundries and OSAT (outsourced assembly and test) partners, SICT continues to monitor the situation closely and maintains ongoing engagement with suppliers and customers. Based on the current assessment, the impact on raw material costs, shipping expenses, and supplier capacity remains limited.

Industry Overview and Trends

In Q2/2026, global semiconductor sales reached US$403.3 billion, up 35.1% from Q1/2026, according to the Semiconductor Industry Association (SIA), driven by rising demand for AI processing chips, automotive electronics chips supported by growth in new energy vehicles and advanced driver assistance systems, and continued strong demand for memory chips.

Looking ahead, the World Semiconductor Trade Statistics (WSTS) forecasts 2026 global semiconductor sales of US$1.5 trillion, revised upward from its March 2026 forecast of just under US$1 trillion. For 2027, WSTS projects the global semiconductor market to grow a further 27%, reaching approximately US$1.9 trillion, driven by growth in memory and processing chips amid rising demand for AI-related systems and data center infrastructure. Meanwhile, the Sensors and Analog segments, key components of RFID chips and readers, are expected to see moderate growth.

The global Radio Frequency Identification (RFID) market reached USD 18.5 billion in 2025 and is on a steady growth trajectory, with the market size projected to reach USD 62.3 billion by 2035. This growth is driven by ongoing digital transformation, as businesses increasingly prioritize data accuracy and real-time tracking, aligning with overall semiconductor industry growth, particularly in the Logic and Memory segments, which continue to benefit from rising AI demand and the expansion of cloud infrastructure. These technologies form the core processing backbone that supports the growing volume of data generated by RFID systems.

Key growth drivers for the RFID market continue to stem from regulatory requirements around traceability in the healthcare, pharmaceutical, and food industries, alongside the integration of RFID with IoT and Industry 4.0 to enhance supply chain and warehouse management efficiency. RFID is also expected to evolve from a data indicator into a source of edge intelligence for AI systems, serving as a field-level data source for advanced analytics and consumer behavior forecasting. This shift represents an additional factor expected to support market growth going forward.

Reference:

1. The White House: Actions by the United States in the Investigations under Section 301 of the Trade Act of 1974
2. Semiconductor Industry Association: Global Semiconductor Sales Increase 35.1% from Q1 2026 to Q2 2026
3. Fortune Business Insights: RFID Market Size, Share & Industry Analysis
4. Global Market Insights: RFID Market Size & Share 2026-2035
5. Business Research Insights: Passive RFID Tags Market Forecast from 2026 to 2035
6. Research and Markets: RFID Market - Strategic Insights and Forecasts (2026-2031)
7. World Semiconductor Trade Statistics: Global Semiconductor Market Surges Beyond $1.5T 2026

Performance Summary

Financial Performance

For the six-month period ended 30 June 2026, revenue from sales and services was 372.90 million baht, a decrease of 18.78 million baht or 4.8% from the same period last year, attributable to lower revenue from the Animal ID product group, compounded by Baht appreciation of approximately 4.8% year-on-year. As exports account for more than 99% of total revenue, this appreciation had a direct impact on revenue translation into Baht.

Net profit for the period totaled 61.91 million baht, a decrease of 4.11 million baht or 6.2% from the same period last year, reflecting lower revenue in line with the impact of the Baht appreciation discussed above, together with a lower gross profit margin, higher personnel expenses from headcount growth in technology development, alongside investment in talent development to support the Company's long-term expansion, and an increase in impairment losses recognized on intangible assets. Net profit margin nonetheless remained broadly stable at 17%, with details of the changes as follows:

(Unit: Million Baht)

Statement of Comprehensive Income	Q2/2025	Q1/2026	Q2/2026	Change		For six-months		
				%QoQ	%YoY	2025	2026	%Change
Revenue from sales and services	197.23	170.89	202.01	18.2%	2.4%	391.68	372.90	-4.8%
Costs of sales and services	(107.15)	(100.03)	(111.59)	11.6%	4.1%	(221.11)	(211.62)	-4.3%
Gross profits	90.08	70.86	90.42	27.6%	0.4%	170.58	161.28	-5.4%
Other income*	0.28	7.44	5.68	-23.7%	1,933.9%	0.55	13.12	2,305.3%
Selling and distribution expenses	(6.21)	(8.74)	(9.61)	10.0%	54.8%	(12.50)	(18.35)	46.8%
Administrative expenses	(51.92)	(45.50)	(50.61)	11.2%	-2.5%	(92.17)	(96.11)	4.3%
Research expenses	*(14.83)*	*(10.30)*	*(15.14)*	*46.9%*	*2.1%*	*(29.74)*	*(25.44)*	*-14.4%*
*FX Losses**	*(6.62)*	*N/A*	*N/A*	*N/A*	*N/A*	*(5.63)*	*N/A*	*N/A*
*Asset impairment losses***	*(1.84)*	*(4.89)*	*(2.52)*	*-48.5%*	*37.0%*	*(1.84)*	*(7.41)*	*303.0%*
Other administrative expenses	*(28.63)*	*(30.31)*	*(32.95)*	*8.7%*	*15.1%*	*(54.97)*	*(63.25)*	*15.1%*
Profit (loss) from operating activities	32.23	24.06	35.88	49.1%	11.3%	66.45	59.95	-9.8%
Finance income	0.06	0.52	0.76	46.8%	1,113.7%	0.17	1.29	637.0%
Finance costs	(0.50)	(0.05)	(0.05)	-7.9%	-90.3%	(1.07)	(0.10)	-90.6%
Share of profit (loss) from investment in joint ventures	(0.09)	(0.12)	(0.04)	-70.5%	-61.9%	0.02	(0.16)	N/A
Profit (loss) before tax expense	31.70	24.41	36.56	49.8%	15.4%	65.58	60.97	-7.0%
Tax income (expense)	0.38	0.31	0.62	97.4%	62.0%	0.44	0.93	110.0%
Profit (loss) for the period	32.08	24.73	37.18	50.4%	15.9%	66.02	61.91	-6.2%
Gross Profit Margin (%)	45.7	41.5	44.8	N/A	N/A	43.5	43.2	N/A
Net Profit Margin (%)	16.3	14.5	18.4	N/A	N/A	16.9	16.6	N/A

*For the six-month 2026, the Company recorded a realized FX gain of Baht 9.76 million and an unrealized FX gain of Baht 3.22 million, together totaling a gain of Baht 12.98 million, presented under "Other Income." In the same period of 2025, the Company recorded a realized FX loss of Baht 4.90 million and an unrealized FX loss of Baht 0.72 million, together totaling a loss of Baht 5.63 million, presented under "Administrative Expenses."

**For the six-month 2026, the Company recognized an impairment loss on intangible assets of Baht 7.41 million, relating to four product development projects, up from Baht 1.84 million in the same period of 2025. This increase reflects the use of new technologies in these development projects, which required longer development timelines than originally estimated. As a result, the projected development and go-to-market timelines were extended beyond the original plan, requiring corresponding adjustments to the Discounted Cash Flow calculations used to estimate the present value of each project's expected future cash flows.

Revenue from Sales and Services

In Q2/2026, the Company recorded revenue from sales and services of 202.01 million baht, up 31.12 million baht or 18.2% quarter-on-quarter. Growth was led by the Animal ID group on on-schedule deliveries to customers, together with growth in the Industrial IoT group and a gradual recovery in orders for the Immobilizer group. Revenue also benefited from the depreciation of the Baht of approximately 3.3% quarter-on-quarter, which supported the translation of revenue into Baht. Compared to the same period last year, revenue increased 4.78 million baht or 2.4%, led by continued order recovery from existing customers in the Immobilizer product group.

For the six-month period, the Company recorded revenue from sales and services of 372.90 million baht, down 18.78 million baht or 4.8% from the same period last year. In US dollar terms, revenue totaled US$11.69 million, broadly in line with the same period last year. Underlying operating performance therefore remained stable, with the decline in Baht terms reflecting currency translation rather than demand.

Revenue Structure – Breakdown by Product Group

(Unit: Million Baht)

Product Group	Q2/2025	Q1/2026	Q2/2026	Change		For six-months		
				%QoQ	%YoY	2025	2026	%Change
Animal Identification	132.98	108.44	134.61	24.1%	1.2%	269.89	243.04	-9.9%
Immobilizer	8.12	17.11	18.52	8.2%	128.1%	26.61	35.64	33.9%
Industrial IoT	55.57	43.94	48.22	9.7%	-13.2%	92.96	92.16	-0.9%
NFC & Other	0.55	1.40	0.66	-52.7%	20.0%	2.23	2.06	-7.5%
Total revenue	197.23	170.89	202.01	18.2%	2.4%	391.68	372.90	-4.8%
Total Revenue (Million USD)	5.94	5.45	6.24	14.5%	5.0%	11.69	11.69	0.0%
Average Exchange Rate (THB/USD)	33.20	31.36	32.39	3.3%	-2.4%	33.51	31.91	-4.8%

1) Revenue from the Animal Identification group

In Q2/2026, revenue from the Animal Identification group was 134.61 million baht, up 26.17 million baht or 24.1% quarter-on-quarter and 1.62 million baht or 1.2% year-on-year, driven by on-schedule deliveries to customers. For the six-month period, revenue from this product group totaled 243.04 million baht, down 26.85 million baht or 9.9% from the same period last year. However, revenue from this product group remained on track with the Company's targeted growth trajectory.

Over the long term, the Company continues to benefit from the enforcement of electronic livestock tagging regulations abroad. Argentina has mandated electronic animal identification for cattle, buffaloes, and deer, along with funding support for operators, resulting in a steady stream of orders from customers exporting to the country. Meanwhile, Brazil, one of the world's largest meat exporters, has announced its PNIB program to transition cattle and buffalo tracking from group-based to individual-based identification between 2025 - 2032, with electronic identification designated as a key solution. In addition, the increasing global emphasis on animal health, food safety, and meat traceability remains a key factor supporting the Company's future growth.

2) Revenue from the Immobilizer group

In Q2/2026, revenue from the Immobilizer group amounted to 18.52 million baht, up 1.41 million baht or 8.2% quarter-on-quarter, and up 10.40 million baht or 128.1% year-on-year. This growth was driven by higher orders across multiple products from existing customers in Europe, reflecting a gradual drawdown of inventory levels in the market. For the six-month period, revenue from this product group totaled 35.64 million baht, up 9.03 million baht or 33.9% from the same period last year. ULTX, the group's core product, accounted for 48.1% of total Immobilizer revenue.

The Company is currently collaborating with customers in both existing and new markets on joint-development projects covering both system and chip solutions, supporting its long-term strategy to expand new product designs and drive sustainable revenue growth.

3) Revenue from Industrial IoT group

In Q2/2026, revenue from the Industrial IoT group totaled 48.22 million baht, up 4.28 million baht or 9.7% quarter-on-quarter on seasonal demand, but down 7.35 million baht or 13.2% year-on-year on soft order demand from customers in Asia. For the six-month period, revenue from this product group totaled 92.16 million baht, down 0.79 million baht or 0.9% from the same period last year.

A customer in Europe has invited the Company to present further new products following last year's launch, alongside positive results from completed product testing with a customer in Japan, expected to lead to order confirmation later this year. Looking ahead, the expansion of digitalization, automation, and Internet of Things (IoT) device connectivity across sectors such as manufacturing, modern agriculture, and logistics is expected to remain a key growth driver.

4) Revenue from NFC and others group

In Q2/2026, revenue from the NFC and Others group amounted to 0.66 million baht, down 0.74 million baht or 52.7% quarter-on-quarter, while up 0.11 million baht, or 20.0% year-on-year. For the six-month period, revenue from this product group totaled 2.06 million baht, down 0.17 million baht or 7.5% from the same period last year, reflecting the multi-stage NFC development cycle, which spans design, testing, and integration with customers' systems. However, the Company continued development of new NFC-based products in collaboration with customers across Industrial NFC, authentication, and sensor applications, supporting the gradual expansion of this segment's revenue contribution.

Costs of Sales and Services

In Q2/2026, cost of sales and services amounted to 111.59 million baht, up 11.56 million baht, or 11.6% quarter-on-quarter, and up 4.44 million baht or 4.1% year-on-year, in line with the higher revenue during the period.

For the six-month period, costs of sales and services totaled 211.62 million baht, down 9.48 million baht or 4.3% from the same period last year, in line with the lower revenue recorded during that period.

Gross Profit and Gross Profit Margin

In Q2/2026, the Company recorded gross profit of 90.42 million baht, up 19.55 million baht or 27.6% quarter-on-quarter. Gross profit margin rose to 45% from 41%, driven mainly by pricing strategy adjustments to reflect higher costs, together with the depreciation of the Baht during the quarter. Compared to the same period last year, gross profit rose by 0.34 million baht or 0.4%, while gross profit margin fell from 46% on a shift in product mix, as the higher-margin Industrial IoT group slipped to 24% of revenue from 28%. For the six-month period, the Company recorded gross profit of 161.28 million baht, down 9.29 million baht or 5.4% from the same period last year, with gross profit margin at 43%, down from 44% in the same period last year. The Company continues to manage its pricing strategy to reflect rising costs and prevailing competitive conditions.

Other Income

In Q2/2026, the Company recorded other income of 5.68 million baht, down from 7.44 million baht in the previous quarter, with both periods driven primarily by FX gains, both realized and unrealized, on the depreciation of the Thai baht. Other income in the same period last year totaled only 0.28 million baht, as no FX gains were recognized in that period. For the six-month period, the Company recorded other income of 13.12 million baht, including FX gains of 12.98 million baht, against 0.55 million baht in the same period last year, which included no FX gains.

Selling and Distribution Expenses

In Q2/2026, the Company's selling and distribution expenses amounted to 9.61 million baht, up 0.87 million baht or 10.0% quarter-on-quarter, and up 3.40 million baht or 54.8% year-on-year. For the six-month period, selling and distribution expenses totaled 18.35 million baht, up 5.85 million baht or 46.8% from the same period last year, mainly driven by higher salaries and employee benefits expenses.

Administrative Expenses

In Q2/2026, the Company's administrative expenses amounted to 50.61 million baht, up 5.10 million baht or 11.2% quarter-on-quarter, mainly due to higher research expenses. Compared to the same period last year, administrative expenses were down 1.32 million baht or 2.5%, mainly reflecting the absence of the FX loss of 6.62 million baht recognized in the prior-year period (presented under "Administrative Expenses"). This benefit was partly offset by higher salary and employee benefit expenses. For the six-month period, administrative expenses totaled 96.11 million baht, up 3.94 million baht or 4.3% from the same period last year, mainly due to higher salary and employee benefit expenses from headcount growth and talent development to support the Company's ongoing growth and an impairment loss on intangible assets from product development projects using new technologies with longer-than-estimated development timelines, partly offset by lower research expenses.

Finance Costs

In Q2/2026, the Company's finance costs amounted to 0.05 million baht, broadly in line with the previous quarter, and down from 0.50 million baht in the same period last year. For the six-month period, finance costs totaled 0.10 million baht, down from 1.07 million baht in the same period last year, as the Company fully repaid its short-term loans from financial institutions in September 2025, resulting in no related interest expense during the current period.

Share of profit (loss) from investment in joint ventures

The Company has an investment in a joint venture with a 25% stake in Adaptrics Company Limited, which is currently in the phase of business development and ongoing customer base expansion. In Q2/2026, the Company recorded a share of loss of 0.04 million baht, down from 0.12 million baht in previous quarter, and down from 0.09 million baht in the same period last year. For the six-month period, the Company recorded a share of loss of 0.16 million baht, compared with a share of profit of 0.02 million baht in the same period last year. Adaptrics continues to focus on the development of RFID solutions as a key strategic initiative to expand the application of smart technologies across various sectors. During the period, the company introduced an advanced NFC wristband system to enhance the efficiency of graduation ceremony management for educational institutions, supporting its continued business development.

Tax income (expense)

In Q2/2026, the Company recorded tax income of 0.62 million baht, up from 0.31 million baht in the previous quarter, and up from 0.38 million baht in the same period last year. For the six-month period, the Company recorded tax income of 0.93 million baht, up from 0.44 million baht in the same period last year. The change was primarily attributable to a higher recognition of deferred tax income.

Net Profit

In Q2/2026, the Company recorded net profit of 37.18 million baht, up 12.45 million baht or 50.4% quarter-on-quarter, supported by the depreciation of the Baht during the quarter, which lifted revenue translated into Baht, together with an improvement in gross profit margin to 45% and partly from FX gains recognized under other income. As a result, net profit margin for the quarter rose from 14% to 18%. Compared to the same period last year, net profit increased 5.10 million baht or 15.9%, driven by higher revenue and partly from FX gains recognized during the quarter, resulting in net profit margin rising from 16% to 18%.

For the six-month period, the Company recorded net profit of 61.91 million baht, down 4.11 million baht or 6.2% from the same period last year, mainly due to lower revenue, together with higher selling and administrative expenses from headcount growth and talent development, and the impairment loss on intangible assets discussed above. Net profit margin nonetheless remained broadly stable at 17%.

Financial Position Summary

Statements of Financial Position

Financial Position	As at				Change	
	31 Dec 2025		30 Jun 2026			
	Million Baht	%	Million Baht	%	Million Baht	%
Current assets	620.72	67.1	634.82	65.1	14.10	2.3%
Non-Current assets	304.53	32.9	340.16	34.9	35.63	11.7%
Total Asset	**925.25**	**100.0**	**974.98**	**100.0**	**49.73**	**5.4%**
Current Liabilities	102.79	11.1	103.31	10.6	0.52	0.5%
Non-Current Liabilities	46.46	5.0	48.03	4.9	1.57	3.4%
Total Liabilities	**149.25**	**16.1**	**151.34**	**15.5**	**2.09**	**1.4%**
Total shareholders' equity	**776.00**	**83.9**	**823.64**	**84.5**	**47.64**	**6.1%**

Total Assets

As of June 30, 2026, the Company's total assets amounted to 974.98 million baht, representing an increase of 49.73 million baht from 925.25 million baht as of the end of 2025, driven by the following key factors:

- Current assets totaled 634.82 million baht, increasing 14.10 million baht from the end of 2025, mainly due to higher advance payments for raw materials and higher trade receivables, partly offset by lower cash and cash equivalents from operating cash outflows and lower inventory following product deliveries as planned.
- Non-current assets amounted to 340.16 million baht, increasing 35.63 million baht from the end of 2025, mainly due to higher intangible assets from ongoing development projects to support future new product launches.

Total Liabilities

As of June 30, 2026, the Company reported total liabilities of 151.34 million baht, representing an increase of 2.09 million baht from 149.25 million baht at the end of 2025, driven by the following key factors:

- Current liabilities totaled 103.31 million baht, up 0.52 million baht from the end of 2025, mainly due to higher trade payables and other current payables, partly offset by lower advance receipts from customers.
- Non-current liabilities amounted to 48.03 million baht, up 1.57 million baht from the end of 2025, due to higher provisions for long-term employee benefits.

Total Shareholders' Equity

As of June 30, 2026, shareholders' equity amounted to 823.64 million baht, increasing 47.64 million baht from 776.00 million baht at the end of 2025, mainly driven by higher unappropriated retained earnings from the

Company's operating results for the six-month period ended June 30, 2026, net of dividend payments approved at the Annual General Meeting of Shareholders.

Cash Flow, Liquidity and Capital Resources

Statement of Cashflow (Million Baht)	For the six-month period ended		Change	
	30 Jun 2025	30 Jun 2026	Million Baht	%
Cash Flow from Operating Activities				
Net cash provided by operating activities	211.05	52.72	(158.33)	-75.0%
Cash Flow from Investing Activities				
Net cash used in investing activities	(23.69)	(65.66)	(41.97)	177.1%
Cash Flow from Financing Activities				
Net cash used in financing activities	(87.03)	(14.48)	72.54	-83.4%
Effect of exchange rate changes on cash and cash equivalents	(1.22)	1.55	2.77	-226.4%
Net increase (decrease) in cash and cash equivalents	99.11	(25.87)	(124.98)	-126.1%
Cash and cash equivalents as at beginning	62.45	123.82	61.36	98.2%
Cash and cash equivalents as at	161.56	97.95	63.61	-39.4%

As of June 30, 2026, the Company had cash and cash equivalents of 97.95 million baht, decreasing from 161.56 million baht as of June 30, 2025. The change was driven by cash flows from the Company's operating, investing, and financing activities, as summarized below.

- Net cash provided by operating activities totaled 52.72 million baht, down 158.33 million baht from Baht 211.05 million in the same period last year, mainly due to changes in working capital items. This included an increase in other current assets of 48.62 million baht, driven by advance payments for raw materials and software, and an increase in trade and other current receivables of 20.00 million baht, together with a decrease in advance receipts from customers of 7.31 million baht, partly offset by a decrease in inventory of 34.61 million baht.
- Net cash used in investing activities totaled 65.66 million baht, up 41.97 million baht from 23.69 million baht in the previous period, mainly reflecting the Company's continued investment in intangible assets for product development and design projects of 51.43 million baht to support technological capabilities and long-term growth. This also included net purchases of investments in debt instrument mutual funds of 10.00 million baht, together with purchases of leasehold improvements and equipment of 4.23 million baht.
- Net cash used in financing activities totaled 14.48 million baht, down 72.54 million baht from 87.03 million baht in the previous period, as the prior period included repayment of short-term loans from financial institutions, with no such repayment in the current period, while dividend payments decreased from 40.30 million baht to 12.00 million baht.

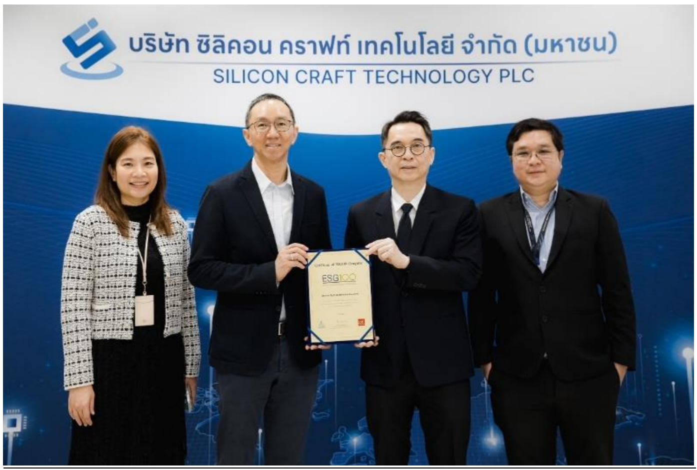
Key Financial Ratios

Financial Ratios	Unit	2024	2025	Q2/2025	Q1/2026	Q2/2026
Current Ratios	times	3.45	6.04	4.85	6.54	6.15
Average Sale Period*	days	223	169	177	180	173
Average Collection Period	days	27	33	41	44	36
Average Payment Period	days	75	25	31	30	38
Cash Conversion Cycle	days	174	177	187	194	172
Gross Profit Margin (GPM)	%	43%	44%	46%	41%	45%
Net Profit Margin (NPM)	%	15%	12%	16%	14%	18%
Return on Assets (ROA)	%	10%	8%	8%	7%	8%
Return on Equity (ROE)	%	15%	11%	10%	9%	10%
Debt to Equity Ratio	times	0.31	0.19	0.22	0.18	0.18

*Inventory excludes raw materials

As of June 30, 2026, the Company reported a current ratio of 6.15 times, reflecting continued improvement in overall liquidity management and a strong capacity to meet short-term obligations. The average inventory holding period shortened to 173 days, in line with a reduction in inventory levels driven by more efficient inventory management. The debt-to-equity ratio stood at 0.18 times, continuing its downward trend from the end of 2024 and 2025, as the Company carries no financial institution borrowings. This reflects a solid capital structure with low financial risk, while providing capacity to support additional borrowing for future business expansion.

Sustainable Development



On July 15, 2026, SICT was selected by Thaipat Institute for inclusion in the 2026 ESG100 list, which recognizes listed companies with outstanding performance in environmental, social, and governance (ESG), marking the fourth consecutive year of this recognition (2023-2026).

Please be informed accordingly.

Best regards

(Dr. Bodin Kasemset)

Chief Executive Officer

Silicon Craft Technology Public Company Limited