1. **BASIS FOR THE PREPARATION OF INTERIM FINANCIAL INFORMATION**

The accompanying interim financial information has been prepared on a condensed basis and in accordance with the Thai Accounting Standard No. 34 “Interim Financial Reporting” including interpretations and guidelines promulgated by the Federation of Accounting Professions (“TFAC”), and applicable rules and regulations of the Securities and Exchange Commission.

The accompanying interim financial information has been prepared to provide additional information to the financial statements for the year ended December 31, 2024, by focusing on new activities, events and circumstances and which are not repeated information previously reported. Accordingly, the accompanying interim financial information should be read in conjunction with the financial statements for the year ended December 31, 2024.

Starting from January 1, 2025, the Company and its subsidiary (“the Group”) have adopted Thai Accounting Standards (TAS) and Thai Financial Reporting Standards (TFRS) that were revised by TFAC and became effective for the accounting period starting on or after January 1, 2025. In overall, this revision was made for TAS and TFRS to be more explicit and appropriate which is briefly summarized as shown below:

• TAS 1 => relating to situation, information, and substance of rights used in determining the classification of liabilities as current or non-current, including non-current liabilities with covenants.

• TAS 7, TFRS 7 => relating to additional disclosures about Supplier Finance Agreements (“SFA”) that will enhance understanding of cash flows and liquidity risk.

• TFRS 16 => relating to lease liability in a sale and leaseback with certain revision by adding subsequent measurement requirements for sale and leaseback transactions.

Aforesaid revised TAS and TFRS have no material effect on the financial statements of the Group.

For convenience of the readers, an English translation of the interim financial information has been prepared from the Thai language interim financial information that is issued for domestic financial reporting purposes.

The consolidated financial statements for the three-month and nine-month periods ended September 30, 2025 and 2024 and for the year ended December 31, 2024, which are a component of this interim financial information, included the accounts of the Company and its subsidiary in which the Company has the controlling power or direct / indirect shareholding as follows:

| Name of Company |  | Type of Business |  | Authorized Share Capital |  | Percentage of Direct Holdings (%) |
| --- | --- | --- | --- | --- | --- | --- |
| North East Rubber Cote d’Ivoire  (“NER-CI”)  (Cote d’Ivoire) |  | Manufacturing and sales of smoked rubber sheets, block rubbers, and compound rubbers |  | CFA Franc 10 million |  | 100.00 |

Since establishment in September 2024 until September 30, 2025, NER-CI has not yet started its core business activities and had no significant accounting entries in its financial statements other than the establishment. Thus, the Company did not present the consolidated statements of comprehensive income, the consolidated statement of changes in shareholders’ equity and the consolidated statement of cash flows for the relevant periods in 2025 and 2024 in the separate column from those pertaining the Company only because the figures in aforesaid statements for both types of financial statements are the same to each other and there would be misleading and having undue cost if the separate columns were presented entirely with the same figures.

Notwithstanding, at the Board of Directors’ meeting on May 23, 2025, the Board of Director unanimously passed the resolution approving the Company to liquidate the aforesaid subsidiary. Currently, the liquidation process is being undertaken by legal counsels, both in local and abroad, which is expected to complete in November 2025.

Significant intercompany balances and transactions between the Company and its subsidiary were eliminated in the preparation of the consolidated financial statements.

1. **SUMMARY OF MATERIAL ACCOUNTING POLICIES**

The Group applied material accounting policies and methods of computation to the preparation of consolidated and separate interim financial information for the three-month and nine-month periods ended September 30, 2025 and 2024 which are similar to those applied to the preparation of consolidated and separate financial statements for the year ended December 31, 2024 except the adoption of revised TAS and TFRS as discussed in Note 1 which had no material effect.

1. **TRANSACTIONS WITH RELATED PARTIES**

Outstanding balances with related parties as at September 30, 2025 and December 31, 2024 are as follows:

|  | In Thousand Baht | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | Consolidated | | |  | The Company Only | | |
|  | September 30,  2025 |  | December 31, 2024 |  | September 30,  2025 |  | December 31, 2024 |
| **Other receivables** |  |  |  |  |  |  |  |
| * Related company | - |  | 253 |  | - |  | 253 |
| **Right-of-use assets - net** |  |  |  |  |  |  |  |
| * Related person | 197 |  | 506 |  | 197 |  | 506 |
| **Other payables** |  |  |  |  |  |  |  |
| Cost of assets for CSR activities |  |  |  |  |  |  |  |
| * Related company | 2,376 |  | - |  | 2,376 |  | - |
| Accrued gasoline expense |  |  |  |  |  |  |  |
| * Related company | 265 |  | 590 |  | 265 |  | 590 |
| Accrued maintenance expense |  |  |  |  |  |  |  |
| * Related company | - |  | 15 |  | - |  | 15 |
| Accrued other expense |  |  |  |  |  |  |  |
| * Related persons | 196 |  | 15 |  | 196 |  | 15 |
| Accrued interest expense on debentures |  |  |  |  |  |  |  |
| * Related person | 10 |  | 43 |  | 10 |  | 43 |
| Payable for share subscriptions |  |  |  |  |  |  |  |
| * Subsidiary | - |  | - |  | 564 |  | 564 |
| Total other payables | 2,847 |  | 663 |  | 3,411 |  | 1,227 |
| **Lease liabilities - net** |  |  |  |  |  |  |  |
| * Related person | - |  | 440 |  | - |  | 440 |
| **Debentures - net** |  |  |  |  |  |  |  |
| * Related person | 3,000 |  | 3,000 |  | 3,000 |  | 3,000 |

Revenues and expenses with related parties for the three-month and nine-month periods ended September 30, 2025 and 2024 (consolidated and the company only) are as follows:

|  | In Thousand Baht | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | Three-Month Periods | | |  | Nine-Month Periods | | |
|  | 2025 |  | 2024 |  | 2025 |  | 2024 |
| **Rental income (other income)** |  |  |  |  |  |  |  |
| * Related person | 68 |  | 68 |  | 203 |  | 203 |
| **Freight income (other income)** |  |  |  |  |  |  |  |
| * Related company | - |  | - |  | 235 |  | - |
| **Sales of napier grass (other income)** |  |  |  |  |  |  |  |
| * Related company | 1,241 |  | 1,110 |  | 1,783 |  | 1,110 |
| * Related person | - |  | - |  | - |  | 467 |
| Total | 1,241 |  | 1,110 |  | 1,783 |  | 1,577 |
| **Purchase of raw materials** |  |  |  |  |  |  |  |
| * Related person | 318 |  | 121 |  | 642 |  | 121 |
| **Rental charges** |  |  |  |  |  |  |  |
| * Related company | - |  | 32 |  | - |  | 32 |
| **Maintenance expense** |  |  |  |  |  |  |  |
| * Related company | 68 |  | 4 |  | 136 |  | 15 |
| **Gasoline expense** |  |  |  |  |  |  |  |
| * Related company | 5,011 |  | 3,110 |  | 13,990 |  | 10,155 |
| **Expenditures for CSR activities**  **(see Note 9)** |  |  |  |  |  |  |  |
| * Related company | 2,277 |  | - |  | 22,375 |  | 16,248 |
| **Depreciation of right-of-use assets** |  |  |  |  |  |  |  |
| * Related person | 103 |  | 103 |  | 309 |  | 309 |
| **Interest expense under lease liabilities** |  |  |  |  |  |  |  |
| * Related person | 8 |  | 14 |  | 28 |  | 45 |
| **Interest expense on debentures** |  |  |  |  |  |  |  |
| * Related person | 43 |  | 43 |  | 127 |  | 127 |
| **Key management’s remunerations** |  |  |  |  |  |  |  |
| * Short-term benefits | 9,530 |  | 7,896 |  | 24,876 |  | 23,175 |
| * Post-employment benefits | 592 |  | 898 |  | 1,813 |  | 2,681 |
| Total | 10,122 |  | 8,794 |  | 26,689 |  | 25,856 |

1. **TRADE AND OTHER RECEIVABLES - OTHER PARTIES**

|  |  |  |  |
| --- | --- | --- | --- |
|  | Consolidated and The Company Only  (In Thousand Baht) | | |
|  | September 30, 2025 |  | December 31, 2024 |
| Trade receivables | 560,663 |  | 769,606 |
| Partial fire insurance claim receivable | 53,134 |  | - |
| Value-added tax receivable | 35,313 |  | 29,179 |
| Prepaid expenses | 29,406 |  | 33,592 |
| Interest receivable | 1,925 |  | 797 |
| Derivative assets | 975 |  | - |
| Advances | 220 |  | 567 |
| Other receivables | 5 |  | 8 |
| Total | 681,641 |  | 833,749 |

As at September 30, 2025 and as at December 31, 2024, trade receivables classified by outstanding period are as follows:

|  |  |  |  |
| --- | --- | --- | --- |
|  | Consolidated and The Company Only  (In Thousand Baht) | | |
|  | September 30, 2025 |  | December 31, 2024 |
| Current | 560,663 |  | 769,360 |
| Overdue not exceeding 3 months | - |  | 246 |
| Total | 560,663 |  | 769,606 |

The credit term given to customers as per the Company’s policy is 15-90 days.

1. **PROPERTY, PLANT AND EQUIPMENT - NET**

Movements of property, plant and equipment - net are summarized below:

|  |  |
| --- | --- |
|  | In Thousand Baht |
|  | Consolidated and  The Company Only |
| Net book value as at January 1, 2025 | 1,683,213 |
| Additions during the period - at cost | 85,101 |
| Written-off during the period - net book value | ( 38,085) |
| Transfers during the period (net) - net book value | ( 2,019) |
| Depreciation for the period | ( 174,787) |
| Net book value as at September 30, 2025 | 1,553,423 |

1. **CREDIT FACILITIES FOR OVERDRAFTS AND SHORT-TERM BORROWINGS FROM FINANCIAL INSTITUTIONS**

In 2025, the Company has been granted the credit facilities in addition to those of 2024 totalling Baht 563.0 million from two local bank and a foreign bank as well as the cancellation of credit facilities amounting to Baht 15.0 million granted by other local bank. As at September 30, 2025, the entire credit facilities from fifteen financial institutions had the related balances as follows:

|  |  | Consolidated and The Company Only | | | | |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | Credit Facilities | | |  | Outstanding  Balance |  |  |
| Type of Credit Facilities |  | In Million Baht |  | In Million U.S. Dollar |  | In Million Baht |  | Interest Rate (p.a.) |
| Bank overdraft |  | 55 |  | - |  | - |  | Referenced to MOR |
| Loan under packing credit |  | 4,816 |  | - |  | 2,730 |  | Referenced to MOR, MLR, Prime Rate, THOR, BIBOR, SHIBOR and as per bank announcement |
| Loan under promissory note |  | 2,822 |  | - |  | 1,137 |  | Referenced to MLR, MOR, MMR, BIBOR, THOR, and as per bank announcement |
| Letter of credit |  | 20 |  | 0.6 |  | - |  | As per bank announcement |
| Total |  | 7,713 |  | 0.6 |  | 3,867 |  |  |

The above credit facilities are guaranteed by the Company’s deposits with seven local banks and four foreign banks totalling approximately Baht 491.3 million in 2025 as well as land with structures thereon including machinery and equipment.

1. **TRADE AND OTHER PAYABLES - OTHER PARTIES**

|  |  |  |  |
| --- | --- | --- | --- |
|  | Consolidated and The Company Only  (In Thousand Baht) | | |
|  | September 30, 2025 |  | December 31, 2024 |
| Trade payables | 193,868 |  | 59,367 |
| Accrued expenses | 88,343 |  | 118,965 |
| Accrued interest | 53,248 |  | 42,776 |
| Advances from customers | 26,701 |  | 15,544 |
| Revenue Department payable | 6,562 |  | 6,699 |
| Liabilities on purchase commitment of inventories | 4,237 |  | 5,366 |
| Payables on purchase of fixed assets | 2,144 |  | 10,867 |
| Derivative liabilities | - |  | 36,318 |
| Others | 2,498 |  | 3,104 |
| Total | 377,601 |  | 299,006 |

1. **DEBENTURES**

Debentures in consolidated and separate financial statements as at September 30, 2025 and December 31, 2024 are as follows:

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  |  |  |  |  | Total Value | |  |
| Symbol | Issuance | Maturity | Interest Rate  (% p.a.) | Interest Payment | Par Value (Baht) | September 30, 2025 (Thousand Baht) | December 31, 2024 (Thousand Baht) | Guarantor |
| NER25NA | 04/11/2021 | 04/11/2025 | 5.25 | Quarterly | 1,000 | 1,000,000 | 1,000,000 | None |
| NER26NA | 04/11/2021 | 04/11/2026 | 6.00 | Quarterly | 1,000 | 1,000,000 | 1,000,000 | None |
| NER279A | 08/09/2022 | 08/09/2027 | 5.65 | Quarterly | 1,000 | 1,161,500 | 1,161,500 | None |
| NER299A | 08/09/2022 | 08/09/2029 | 6.40 | Quarterly | 1,000 | 1,652,800 | 1,652,800 | None |
| NER29DA | 20/12/2024 | 20/12/2029 | 3.41 | Semi-annually | 1,000 | 1,500,000 | 1,500,000 | CGIF\* |
| Total | | | | |  | 6,314,300 | 6,314,300 |  |
| Less Deferred transaction costs (debenture issuance expenses) | | | | |  | 40,495 | 57,746 |  |
| Net | | | | |  | 6,273,805 | 6,256,554 |  |
| Less Current portion | | | | |  | 1,000,000 | 1,000,000 |  |
| Portion due for redemption beyond one year | | | | |  | 5,273,805 | 5,256,554 |  |

\*CGIF : Credit Guarantee and Investment Facility, a trust fund of the Asian Development Bank

The abovementioned debentures have significant conditions which include maintaining Debt-to-Equity ratio at the rate not exceeding 2.5:1. In addition, the Company must comply with certain conditions and covenants dealt with CGIF.

Direct transaction costs on debenture issuance, which mainly were underwriter and management fees, were recorded as a deferred item and systematically amortized on a straight-line method as expense in profit or loss over the term of related debentures.

As at September 30, 2025, the Company had amount for issuance of debentures not exceeding Baht 8,000 million which was approved in the general shareholders' meetings on April 20, 2020, April 8, 2021 and April 7, 2022.

As at September 30, 2025 and December 31, 2024, such debentures had fair values of approximately Baht 6,440.3 million and Baht 6,299.8 million, respectively, which represented the Level 2 input of the fair value hierarchy.

For debentures maturing in November 2025, the Company has planned to use cash flows from operating activities together with the unused credit facilities granted by local banks, with sufficient amount, to redeem these debentures as scheduled.

1. **INCOME TAX AND PROMOTIONAL PRIVILEGES FROM INVESTMENT PROMOTION**

Corporate income tax recorded as expense for the three-month periods ended September 30, 2025 and 2024 (consolidated and the company only) consists of:

|  |  |  |  |
| --- | --- | --- | --- |
|  | In Thousand Baht | | |
|  | 2025 |  | 2024 |
| Income tax computed from accounting profit | 60,381 |  | 73,625 |
| Effects (reversal of effects) from non-deductible expenses | 8,404 |  | ( 4,103) |
| Reversal of effects (effects) from additional deductible expenses | 569 |  | ( 22,175) |
| Effects from reduction in income tax rate under  investment promotion | ( 75,983) |  | ( 47,316) |
| Current tax computed from taxable profit (loss) | ( 6,629) |  | 31 |
| Decrease (increase) in deferred tax assets | ( 6,980) |  | 1,753 |
| Increase (decrease) in deferred tax liabilities | ( 726) |  | 5,556 |
| Income tax presented as profit or loss item in  statement of comprehensive income | ( 14,335) |  | 7,340 |

Corporate income tax recorded as expense for the nine-month periods ended September 30, 2025 and 2024 (consolidated and the company only) consists of:

|  |  |  |  |
| --- | --- | --- | --- |
|  | In Thousand Baht | | |
|  | 2025 |  | 2024 |
| Income tax computed from accounting profit | 300,883 |  | 267,345 |
| Effects from non-deductible expenses | 12,989 |  | 6,460 |
| Effects from additional deductible expenses | ( 32,085) |  | ( 35,927) |
| Effects from reduction in income tax rate under  investment promotion | ( 257,774) |  | (202,502) |
| Current tax computed from taxable profit | 24,013 |  | 35,376 |
| Adjustments to tax payable pertaining to prior year | 5,637 |  | 4,056 |
| Increase in deferred tax assets | ( 1,604) |  | ( 2,549) |
| Increase (decrease) in deferred tax liabilities | ( 2,707) |  | 6,695 |
| Income tax presented as profit or loss item in  statement of comprehensive income | 25,339 |  | 43,578 |

Deferred tax assets and liabilities presented in statements of financial position as at September 30, 2025 and December 31, 2024 (consolidated and the company only) consist of:

|  |  |  |  |
| --- | --- | --- | --- |
|  | In Thousand Baht | | |
| *Deferred tax assets* | September 30, 2025 |  | December 31, 2024 |
| Effects from temporary non-deductible items or non-taxable  liabilities : |  |  |  |
| * Lease liabilities | 1,643 |  | 1,667 |
| * Liability for post-employment benefits | 933 |  | 2,241 |
| * Liabilities on purchase commitment of inventories | - |  | 311 |
| * Derivative liabilities | - |  | 3,284 |
| * Loss from fire accident - net | 6,531 |  | - |
| Total deferred tax assets | 9,107 |  | 7,503 |

|  |  |  |  |
| --- | --- | --- | --- |
|  | In Thousand Baht | | |
| *Deferred tax liabilities* | September 30, 2025 |  | December 31, 2024 |
| Effects from temporary items not yet recognized as  accounting expense or taxable asset : |  |  |  |
| * Deferred direct transaction costs on debenture issuance | 2,338 |  | 4,937 |
| * Right-of-use assets | 2,016 |  | 2,181 |
| * Derivative assets | 57 |  | - |
| Total deferred tax liabilities | 4,411 |  | 7,118 |

In January 2025, the Thailand Board of Investment approved the Company to be granted additional tax privilege relating to investment promotion that support development of community and society (CSR activities) with respect to the Company’s investment promotion certificate for rubber smoked sheets manufacturer whereby such privilege is exemption from corporate income tax on net profit from such promoted businesses that the Company’s revenue that was first derived on February 5, 2025 in the extent not exceeding 200% of investment for CSR activities amount excluding land and working capital for a period of three years starting from the date on which revenue was first derived.

The Emergency Decree on Top-up Tax B.E. 2567 was announced in the Royal Thai Government Gazette in December 2024 with effective from January 1, 2025. The Group’s management has assessed and believed that such law has no impact on the Group due to the liquidation process of its subsidiary is being undertaken and to be completed within 2025 as discussed in Note 1. Notwithstanding, the Company's management has been monitoring the effects from this law that may affect the business plan in the foreseeable future on an ongoing basis.

1. **LIABILITY FOR POST-EMPLOYMENT BENEFITS**

Movements of liability for post-employment benefits for the nine-month periods ended September 30, 2025 and 2024 (consolidated and the company only) are as follows:

|  |  |  |  |
| --- | --- | --- | --- |
|  | In Thousand Baht | | |
|  | 2025 |  | 2024 |
| Liability for post-employment benefits as at January 1 | 30,306 |  | 19,163 |
| Current service cost | 2,423 |  | 1,803 |
| Interest cost | 372 |  | 382 |
| Past service cost | - |  | 4,674 |
| Actuarial loss on re-measurement | - |  | 6,060 |
| Expense recognized in profit or loss | 2,795 |  | 12,919 |
| Employee benefits paid during the period | ( 11,946) |  | ( 3,248) |
| Liability for post-employment benefits as at September 30 | 21,155 |  | 28,834 |

During 2025, the Company paid employee benefits to three executives, who are key management, that reached retirement age but still continue to work for the Company, totalling approximately Baht 10 million.

Significant assumptions used in calculation of liability for post-employment benefits are as follows:

* Discount rate 2.60% p.a.
* Salary escalation rate 6.00% p.a.
* Employee turnover rate 5.73% - 34.38% p.a.

Actuarial loss on re-measurement in 2024 comprised loss on changes in financial assumptions and loss on experience adjustment of approximately Baht 643 thousand and Baht 5,417 thousand, respectively.

The abovementioned changes in significant assumptions may affect the sensitivity of the balance of provision or liability for post-employment benefits in respect of the information as per the calculation report of the qualified actuary as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  | Liability may increase (decrease) from  changes in significant assumptions  (In Thousand Baht) | | |
| Significant Assumptions |  | If Assumption Increased |  | If Assumption Decreased |
| Discount rate (increase/decrease by 0.5%) |  | ( 682) |  | 718 |
| Salary escalation rate (increase/decrease by 1%) |  | 1,634 |  | (1,497) |
| Employee turnover rate (increase/decrease by 20%) |  | (2,699) |  | 3,569 |

The weighted average maturity of the abovementioned provisions in 2025 and 2024 were approximately 6.86 years and 3.00 years, respectively.

1. **WARRANTS AND EARNINGS PER SHARE**

**Warrants**

At the general shareholders’ meeting on April 10, 2024, the shareholders unanimously approved the Company to issue 307,964,958 units of free warrants (“NER-W2”) to the existing shareholders for the purchase of incremental shares on the basis of 6 common shares for 1 unit of warrant on May 16, 2024. Terms of the warrants are as follows:

|  |  |
| --- | --- |
| Exercise ratio | 1 unit of warrant is able to buy 1 incremental common share |
|  |  |
| Exercise price | Baht 5.50 per share |
|  |  |
| Exercise period | The warrants shall be exercisable with the first exercise date on December 15, 2024 and other 3 times, i.e. the 15th of June and December 2025 and the last exercise date is May 15, 2026. |
|  |  |
| Term of warrants | 2 years from the date on which the warrants are issued to the shareholders (May 16, 2024) |

Later on May 29, 2024, the Stock Exchange of Thailand has granted the Company’s warrants (NER-W2) of 307,955,103 units as the listed securities and has permitted such warrants to be traded on the Stock Exchange of Thailand since May 30, 2024. As at September 30, 2025, no NER-W2 warrants have been exercised.

**Basic earnings per share**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | Three-Month Periods | | |  | Nine-Month Periods | | |
|  | 2025 |  | 2024 |  | 2025 |  | 2024 |
| Profit for the period (in thousand Baht) | 326,583 |  | 360,782 |  | 1,489,417 |  | 1,293,145 |
| Basic weighted average number of  outstanding common shares (in thousand shares) | 1,847,790 |  | 1,847,790 |  | 1,847,790 |  | 1,847,790 |
| Basic earnings per share (in Baht) | 0.1767 |  | 0.1953 |  | 0.8061 |  | 0.6998 |

**Diluted earnings per share**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
|  | Three-Month Periods | | |  | Nine-Month Periods | | |
|  | 2025 |  | 2024 |  | 2025 |  | 2024 |
| Profit for the period (in thousand Baht) | 326,583 |  | 360,782 |  | 1,489,417 |  | 1,293,145 |
| Basic weighted average number of  outstanding common shares (in thousand shares) | 1,847,790 |  | 1,847,790 |  | 1,847,790 |  | 1,847,790 |
| Effect from the assumed exercise of warrants  (in thousand shares) | - |  | - |  | - |  | - |
| Diluted weighted average number of  outstanding common shares (in thousand shares) | 1,847,790 |  | 1,847,790 |  | 1,847,790 |  | 1,847,790 |
| Diluted earnings per share (in Baht) | 0.1767 |  | 0.1953 |  | 0.8061 |  | 0.6998 |

Dilute earnings per share for the three-month and nine-month periods ended September 30, 2025 and 2024 was the same amount to basic earnings per share because the average market price of the Company’s common shares for the aforesaid periods was less than the exercise price specified in the warrants. Accordingly, there was no virtual effect from the right under the assumed exercise of warrants that create dilutive potential common shares.

1. **DIVIDENDS**

At the Board of Directors’ meeting on August 8, 2025, the Board of Directors unanimously approved the Company to pay interim dividends from the operations for the six-month period ended June 30, 2025 at Baht 0.05 per share, totalling approximately Baht 92.4 million. Such dividends shall be paid from profit of the entirely promoted business. The Company paid such dividends to the shareholders on September 5, 2025.

At the general shareholders’ meeting on April 10, 2025, the shareholders unanimously passed the resolution to approve the declaration of final dividends for the 2024 operations to shareholders at Baht 0.31 per share, totalling Baht 572.8 million. Such dividends shall be paid from profit of the entirely promoted business. The Company paid such dividends to the shareholders on May 8, 2025.

At the Board of Directors’ meeting on August 9, 2024, the Board of Directors unanimously approved the Company to pay interim dividends from the operations for the six-month period ended June 30, 2024 at Baht 0.05 per share, totalling approximately Baht 92.4 million. Such dividends shall be paid from profit of the entirely promoted business. The Company paid such dividends to the shareholders on September 6, 2024.

At the general shareholders’ meeting on April 10, 2024, the shareholders unanimously passed the resolution to approve the declaration of final dividends for the 2023 operations to shareholders at Baht 0.29 per share, totalling Baht 535.9 million. Such dividends shall be paid from profit of the entirely promoted business. The Company paid such dividends to the shareholders on May 8, 2024.

1. **SIGNIFICANT FINANCIAL INFORMATION CLASSIFIED BY OPERATING SEGMENT**

The gross profit margin emphasized in statement of income is significant and core financial information of the Company that is provided regularly to the Chief Operating Decision Maker and also used in evaluation of financial performance of the segment. As at September 30, 2025, the Company and its subsidiary still had a single core operating segment (identified by internal reporting segments), i.e. manufacturing and sales of rubber smoked sheets, skim block rubbers and other rubber products, both in domestic and abroad, whereby other segments are insignificant portion. Accordingly, the accompanying interim financial information does not include information relating to information on business or product segment. In addition, the Company’s transfers between segments were accounted for at cost and segment

information of assets and liabilities is not provided regularly to the Chief Operating Decision Maker.

*Information on Geographic Areas (consolidated and the company only)*

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | Nine-Month Period - In Thousand Baht | | | | | | | | | | |
|  | Export Sales | | |  | Domestic Sales | | |  | Total | | |
|  | 2025 |  | 2024 |  | 2025 |  | 2024 |  | 2025 |  | 2024 |
| Sales | 5,815,295 |  | 4,573,430 |  | 17,194,562 |  | 13,940,995 |  | 23,009,857 |  | 18,514,425 |
| Less Segment expenses\*\* | (5,323,557) |  | (4,153,776) |  | (15,554,303) |  | (12,508,868) |  | (20,877,860) |  | ( 16,662,644) |
| Segment result | 491,738 |  | 419,654 |  | 1,640,259 |  | 1,432,127 |  | 2,131,997 |  | 1,851,781 |
| Add non-allocated revenues |  |  |  |  |  |  |  |  |  |  |  |
| - Other income |  |  |  |  |  |  |  |  | 10,327 |  | 16,650 |
| Less non-allocated expenses |  |  |  |  |  |  |  |  |  |  |  |
| - Administrative expenses |  |  |  |  |  |  |  |  | ( 181,375) |  | ( 191,846) |
| - Other expense - net (loss from fire accident) |  |  |  |  |  |  |  |  | ( 32,654) |  | - |
| - Finance costs |  |  |  |  |  |  |  |  | ( 413,539) |  | ( 339,862) |
| - Income tax expense |  |  |  |  |  |  |  |  | ( 25,339) |  | ( 43,578) |
| Profit for the period |  |  |  |  |  |  |  |  | 1,489,417 |  | 1,293,145 |

\*\*including gain or loss on exchange rate, gain or loss on valuation of fair value of derivatives and distribution costs

Export sales classified by significant geographic areas (countries) are as follows:

|  |  |  |  |
| --- | --- | --- | --- |
|  | Nine-Month Period - In Thousand Baht | | |
|  | Consolidated and The Company Only | | |
|  | 2025 |  | 2024 |
| Singapore | 3,349,279 |  | 2,108,210 |
| China | 2,232,657 |  | 2,023,982 |
| India | 159,038 |  | 10,009 |
| Cambodia | 44,379 |  | - |
| Japan | 29,942 |  | - |
| Hong Kong | - |  | 431,229 |
| Total | 5,815,295 |  | 4,573,430 |

The Company and its subsidiary had no any non-current asset located in the countries other than Thailand.

*Information on Key Customers*

*(customers whose transactions exceeding 10% of total balance of transactions)*

|  |  |  |  |
| --- | --- | --- | --- |
|  | Nine-Month Period - Percentage of Balance Attributable to Key Customers to  Total Balance | | |
|  | Consolidated and The Company Only | | |
|  | 2025 |  | 2024 |
| Sales |  |  |  |
| * Export | 40.60 |  | - |
| * Domestic | - |  | - |
| * Total | 10.26 |  | - |

1. **RECLASSIFICATION OF ACCOUNTS**

The Company reclassified certain accounts in the consolidated and separate statements of financial position as at December 31, 2024 in order to conform to and be comparable with the presentation of the consolidated and separate statements of financial position as at September 30, 2025 without effect to the previously reported shareholders’ equity. Such reclassification is as follows:

|  |  |  |  |
| --- | --- | --- | --- |
|  | Consolidated and The Company Only -  In Thousand Baht | | |
|  | Reclassified Balance |  | Previously Reported Balance |
| Trade and other receivables - other parties | 833,749 |  | 804,570 |
| Other current financial assets | - |  | 29,179 |
| Trade and other payables - other parties | 299,006 |  | 246,517 |
| Other current financial liabilities | - |  | 52,489 |

1. **Other expense - NET (loss from fire ACCIDENT)**

On July 20, 2025, the fire accident occurred in the Company’s warehouse (phase 1) storing finished goods i.e., Standard Thai Rubber that triggered damages to the Company’s finished goods, warehouse and other related equipment whereby the situation was under control in the same day and there was no impact on the normal operations as well as shipments to the Company’s customers. The Company has insurance coverage for both inventories and other assets that caught fire. In summary, damages that were found from exploration / investigation and the latest-known figures of insurance claim are as follows:

|  |  |  |
| --- | --- | --- |
|  |  | In Thousand Baht |
| Damages on finished goods |  | 113,570 |
| Damages on warehouse and other equipment |  | 38,085 |
| Total damages - at carrying amount under historical cost convention |  | 151,655 |
| Less Fire insurance claim partially received and receivable \*\*\* |  | ( 119,001) |
| Damages - net (separately presented as “Other expense - net (loss from fire accident)” in the 2025 statements of comprehensive income for the three-month and nine-month periods) |  | 32,654 |

\*\*\*The latest partial fire insurance claim, which was received amounting to approximately Baht 65.9 million and receivable amounting to approximately Baht 53.1 million (entirely received in October 2025), was preliminary amount that the Company recognized in accordance with the related Thai Financial Reporting Standards. The Company recognized such item equivalent to the amount that was virtually certain to receive from the insurers. So, there will be additional amount to recognize but cannot presently be recognized as of this reporting date under the provisions of such Thai Financial Reporting Standards (the Company submitted claim for the fire insurance in the range of approximately Baht 290-340 million with respect to the current replacement value). The additional amount of fire insurance claim to recognize have been considered and assessed by the insurers that cannot presently be estimated or known.

1. **OTHERS**

As at September 30, 2025, the Company had:

1. Commitments on (1) construction in progress as well as procurement and installation of machinery and equipment with respect to several projects totalling approximately Baht 22.5 million, and (2) procurement and installation of intangible assets (software) totalling approximately Baht 4.8 million.
2. Letters of guarantee issued by a local bank to a government agencies totalling approximately Baht 15.4 million which are guaranteed by the Company’s savings deposits with such bank of approximately Baht 2.3 million.
3. Commitments on rubber purchase agreements with non-related suppliers totalling approximately Baht 77.3 million.
4. Agreement for guarantee of debentures by Credit Guarantee & Investment Facility (CGIF) (see Note 8) whereby the Company is committed to pay guarantee fee to CGIF at the rate mutually agreed as stipulated in such agreement.
5. Forward exchange contracts (sell) with five local bank totalling approximately U.S. Dollar 25.5 million equivalent to Baht currency totalling approximately Baht 818.6 million and having the fair value as at September 30, 2025 totalling approximately Baht 817.2 million that triggered derivative assets (other receivables) of approximately Baht 1.0 million. Such forward exchange contracts (sell) had maturity periods between October 2025 and April 2026.
6. The additional long-term loan credit facilities from a local bank amounting to Baht 200.0 million, with monthly repayment schedule over a three-year period and interest bearing at MLR-2.405 per annum. The purpose of the loan is for maintenance and improvements of the machinery in factories and is guaranteed by a portion of the Company's machinery. In addition, the loan contains certain covenants and undertakings that must be complied by the Company. Notwithstanding, as at September 30, 2025, the Company had not yet drawdown such loan.
7. **APPROVAL OF THE INTERIM FINANCIAL INFORMATION**

The accompanying interim financial information has been approved for issuance by the Company’s Board of Directors’ meeting on November 3, 2025.